

***OFFICE OF THE DEPUTY PRIME MINISTER AND  
MINISTRY OF LOCAL GOVERNMENT  
GOVERNMENT OF KENYA  
AND  
ITALIAN COOPERATION  
BRIEF ON KOROGOCHO SLUM UPGRADING PROGRAMME***

**INTRODUCTION**

The Korogocho Upgrading Programme is a joint initiative of the Government of Kenya with funding support through a debt for development swap entered into by the Government of Italy and the Government of Kenya.

The initiative will seek to upgrade Korogocho slum in order to improve the living and working conditions of residents. This will be achieved through a coordinated support to the community to provide the residents of Korogocho with security of tenure through the Community Land Trust (CLT) method and to prepare and implement improvements of the physical, economic and social living conditions of the Korogocho communities.

The implementation of improvements and provision of services will be through a consultative process involving the community, Community Based Organizations (CBOs) and Faith based Organizations (FBOs). Essentially it will combine technical assistance, community mobilization and organization as well as capital investment and ensure partnerships between the community, the authorities and private sector.

The long-Term Goal of the programme is to improve the lives of slum-dwellers in line with the Millennium Development Goals.

The programme will be implemented over a two year period at a cost of about Kshs. 210.00 Million.

The first two year intervention will establish the process, building blocks and above all build capacity of the community and stakeholders to sustainably improve the overall conditions of those living and working in Korogocho and demonstrate an approach which can be replicated in other slums in the city and elsewhere.

The major output of the programme will be the Sustainable Integrated Upgrading Plan, prepared in a consultative manner. The Plan defines the priorities and implementation strategy, including funding mechanisms and institutionalizes the consultative process.

The capacity of the various institutions operating in Korogocho from community level to national level institutions will be enhanced to ensure full participation and contribution by all involved.

The initiative will implement concrete and immediate improvements (to ensure visible impact) of physical, economic and social conditions in Korogocho.

### ***The Scope of the Programme***

The scope of the project in Korogocho involves activities singled out in key thematic areas which form a holistic and sustainable integrated strategy.

These key thematic areas are:

- The physical, which include, land, housing and infrastructure,
- Social which include, health, education, recreation, the aged, disabled, security and safety,
- Economic which involves employment and income generation
- Institutional which involve capacity building of partners involved
- Environment which looks at solid waste disposal, and liquid waste

### ***The Programme Goal***

The long-Term Goal of the programme is to improve the quality of the living environment of the people and enhance their socio- economic welfare through participatory planning and management of the upgrading process in line with the Millennium Development Goals.

### ***Objectives of the programme***

- To take stock of the current situation in the settlement and prepare a physical development plan for the settlement.
- To provide collective security of tenure to the residents of Korogocho through establishment of Community Land Trust Deed/s for the settlement in accordance with the provisions of Land Act in Kenya.
- To prepare an implementable Action Plan for upgrading Korogocho. This Action Plan will result from local consultations and commitments taken by all stakeholders.
- To formulate a coordinating and management framework of the upgrading initiative.
- To identify capacity needs and initiate capacity building programmes for various institutions operating in Korogocho from community level to national level institutions.
- To implement concrete and immediate improvements (to ensure visible impact). A significant and important feature in the project will be the capital assistance venture that will produce tangible results.

## ***Stakeholders***

The main strategy of the initiative will be to work with and through existing institutions at the local and national levels, thereby ensuring ownership of the process and sustainability, transferring knowledge, building capacity, and developing local resources. To achieve this, the role of the community is important. Therefore a strong and dedicated community leadership, drawn from a diverse section of the community like the youth, men and women is a means to achieving the Korogocho we want.

In this regard, a Steering Committee will be established which will oversee the implementation. The Steering Committee will ensure that Government requirements and Government obligations to the Italian Government are observed and that programme objectives are realized.

## ***Steering Committee***

The Committee will be established by the Ministry of Local Government and will be composed of the following representatives:

- Ministry of Finance
- Ministry of Local Government
- Ministry of Housing
- Ministry of Lands
- Ministry of Metropolitan Nairobi
- Ministry Office of the President
- Provincial Administration
- Nairobi City Council
- Four community members (2 community based organizations + 2 Faith Based Org.)
- Italian Government
- UN-HABITAT

## ***Beneficiaries***

At the national level, the experience in Korogocho will inform policy direction and assist in relating the activities of the Ministry of Local Government and the Ministry of Housing. As a whole, Kenya will benefit from drawing lessons and principles to guide the implementation of the Kenya Slum Upgrading Programme.

The poor and the unemployed residents of Korogocho will be given particular attention. Residents affected by HIV/AIDS will be receive attention while women, most of whom are heads of households, the youth, and the physically challenged will be identified and their particular needs will be addressed within the scope of this programme.

## **BUDGET**

### ***Funding Arrangements***

The funding available to this proposal is through a debt swap by the Government of Italy. The funds will come to the Ministry of Finance and to the Ministry of Local Government which will

utilize the technical services to implement the programme. An Implementation Agreement will be entered into outlining the resources management process observing Government's commitment to the Italian Government for the effective utilization of the funds towards poverty alleviation. In this regard UN-HABITAT will provide expertise in technical execution of the activities involving local CBOs and FBOs and financial reporting to the Kenya Government and Italian Government as will be detailed in the Agreement.

The allocation to the Korogocho Slum Upgrading Programme, as per the **proposed** budget is **Kenya Shillings 210.0 Million over two years**: Year ONE, KShs. 99.05 million and Year TWO, KShs. 117.95 Million. As shown below, the funds will be applied to provide technical assistance – procurement of expert services for preparation and delivery of Community Land Trust-, support to facilitate involvement of CBOs and FBOs in community mobilization and organization, capacity building through training and sharing of best practices and implementation of selected community led provision of services and improvement of shelter.